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## Office Memorandum • UNITED STATES GOVERNMENT

TO : Chief, Operations School

DATE: 30 December 1955

FROM : Chief Instructor, Clandestine Services Review

SUBJECT: Clandestine Services Review No. 9  
(7-23 November 1955)

BCC	16	REV DATE	1-4-80	BY	029725
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JUST	22	NEXT REV	2010	AUTHI	MR 70-2

1. I have delayed submitting this report in order to include the results of our re-assessment of the Clandestine Services Review (CSR) course. In this re-assessment, our main concern was whether we should continue the CSR on a twelve-day basis (as was done experimentally in the ninth running), or whether it should revert to its original length of a full fifteen days, or possibly even be reduced to a ten-day course. The following relevant facts emerged from our analysis: a) that the CSR in its present form could be parred down without serious damage to content and be presented in twelve days; b) that compression of the CSR into ten days would require sacrificing content essential to the course objective; c) that the CSR places heavy stress content-wise on the organizational mechanism and the operational programs of the Clandestine Services as well as the support available to the CS, but it merely touches on the Agency's substantive intelligence contribution to national security.

2. From these facts we concluded that the CSR could be considerably improved by including coverage on the intelligence findings of the Agency, particularly with respect to Soviet capabilities. With this object in view CSR No. 10, which is scheduled to begin 9 January 1956, will be conducted as a full three-week course (15 days) and will contain the following new material: Soviet military capabilities; Soviet economic capabilities; Soviet scientific and technical capabilities; Soviet intelligence capabilities; the Agreed Activities program; Third National Operations program; CI operations program. We believe that these additions will enhance the value of this course to the returning case officer and thereby strengthen OTR's contribution to the common Agency effort. We plan, in addition, to include a series of presentations on official U. S. foreign policy, but we will not be able to do so during this next running because of the difficulty in locating qualified lecturers.

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3. This ninth running, which as I have indicated above went off smoothly and successfully, was completed by forty students (five in excess of the maximum thirty-five). These students represented seven of the eight operating divisions, had an average grade level of GS-11 plus, ranged in age from 24 to 50 years (almost half being in their thirties), and all but four had served in the field (the majority having returned within three months prior to the course). There were seven students from various components within the DD/S.

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